Panasonic initiatives in India

July 23, 2012

Panasonic Corporation Overseas R&D Promotion Center

Yoshikuni Hirayama

Panasonic ideas for life

Vision Looking to the 100th Anniversary of Our Founding (創業100周年ビジョン)

No.1 Green Innovation Company in the Electronics Industry

Make the "environment" central to all of our business activities and bring forth innovation

Green LifeInnovation

Realizing Green Lifestyles to Enrich People's Lives

Green Business Innovation

Realizing the Greatest Possible Reduction in Environmental Impact and Proposing Ideas

Panasonic India Outline

(パナソニック インドの概要)

Company Outline

| Name | Panasonic India Pvt. Ltd. (PI) |
|-------------|------------------------------------------------------------------------|
| Head Office | ABW Tower, IFFCO Chowk, Sector 25, Gurgaon - 122001, Haryana, India |
| President | Daizo Ito |
| Established | July, 2006 |

FY12 target



Sales Growth Trends

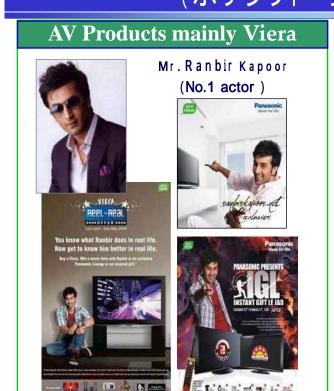
INR 105 billion

Branch & Service Network Growth Trends

| | FY09 | FY11 |
|-----------------|------|--------|
| No. of Branches | 9 | 25 |
| Service Network | 288 | 1048 |
| No. of Maguchi | 520 | 11,193 |

Panasonic ideas for life

Bollywood brand ambassadors (ボリウッド ブランド大使)





Panasonic ideas for life

Sports Sponsorship

(スポーツ後援)





Panasonic ideas for life

India - Our New Production Base

(インドにおける新生産拠点)

- A new manufacturing base will be established in Jhajjar, Haryana starting Dec., 2012.
- Initial production to be of Air-Conditioners, Washing Machines and Welding Systems.

Outline

| Start of Operation | December, 2012 | | | |
|--------------------|----------------------------------------|--|--|--|
| Total Area | 300,000 m ² | | | |
| Investment Value | INR 10 billion | | | |
| New Employment | 10,000 persons (by the end of 2012) | | | |

Manufactured Products

(SAC) (F

Air Conditioners



Washing Machines





<The site under construction (as of June, 2012)>





Initiatives Areas in India

(インドにおける活動領域)

Develop business focusing on water

Product range suited to actual local lifestyle

Look to B to G and B to B in addition to B to C

Provide energysaving and costsaving products

Corporate - R&D Center in India

(インドにおける本社R&Dセンター)

Organization



PRDCI (Panasonic R&D Center India) under PI

Establishment

Gurgaon, Haryana India on May 2011

Mission

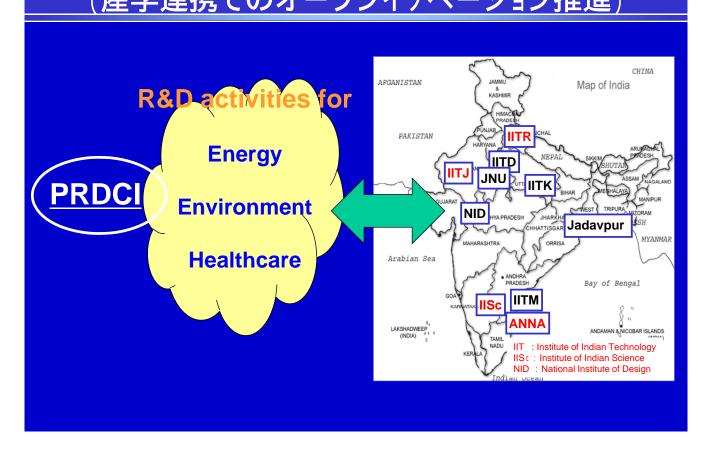
Proceed application development by collaboration with

- Indian university
- IT development company
- Other R&Ds

Policy

Ensure field excellence, target aggressively, contribute to Indian society

Open Innovation: Univ. Collaboration (産学連携でのオープンイノベーション推進)



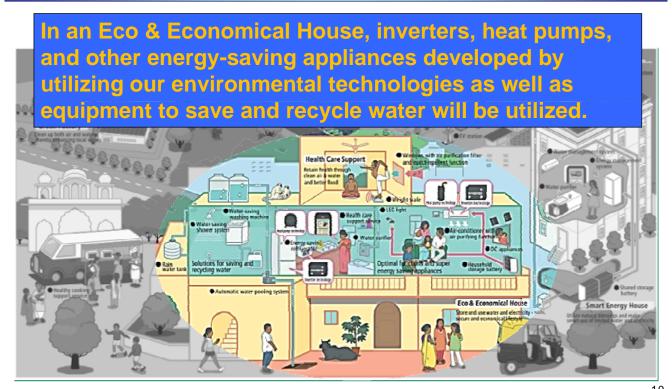
Lifestyle proposals for India for 2018 (2018年のインドでのライフスタイル提案)

"Eco-balanced Growth"



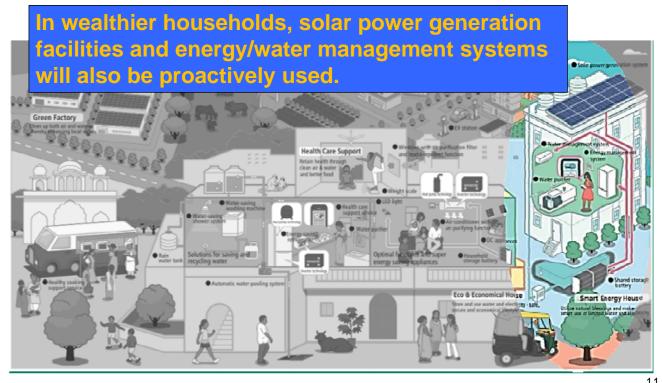
Lifestyle proposals for India for 2018

(2018年のインドでのライフスタイル提案)



Panasonic ideas for life

Lifestyle proposals for India for 2018 (2018年のインドでのライフスタイル提案)



Promote 'eco ideas' Relations (eco ideas の推進)



Thanks for your attention!



Panasonic Group strives to be a Green Innovation Company with global perspective